

# **Contents**

Particulars	Page No.
About Us	1
Disclaimer	2
About the Guesstimate Book	3
Basics of Guesstimate Book	4
Fact Sheet	8

S. No.	Guesstimates	Difficulty	Page No.
1	Estimate the market size of Electric Vehicles in any city for next year.	$\Rightarrow \Rightarrow$	9
2	Estimate the number of Maggi vendors in North Campus, Delhi.	$\Rightarrow \Rightarrow$	10
3	How many cups of tea are consumed in India?	$\Rightarrow \Rightarrow$	11
4	Calculate how many popcorns are sold in a PVR in delhi in a day.	$\Rightarrow \Rightarrow$	12
5	How many Colgate toothpaste tubes are opened each day in India?	$\Rightarrow \Rightarrow \Rightarrow$	13

# **Contents**

S. No.	Guesstimates	Difficulty	Page No.
6	How many ATMs are there in Delhi?	$\Rightarrow \Rightarrow \Rightarrow$	14
7	Estimate how many people visit Sarojini market on a weekend?	$\Rightarrow \Rightarrow \Rightarrow$	15
8	How many selfies are taken in India in a day?	$\Rightarrow \Rightarrow \Rightarrow$	16
9	Estimate the number of people crossing Delhi Airport in a month.	$\Rightarrow \Rightarrow \Rightarrow$	17
10	Estimate how many Tinder matches are made per day in Delhi.	$\Rightarrow \Rightarrow \Rightarrow$	18
11	Estimate the Number of Delivery Bikes Zomato Needs in Delhi.	$\Rightarrow \Rightarrow \Rightarrow$	19
12	Estimate the Daily Electricity Consumption of Delhi.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	20
13	Estimate the number of job applications Goldman Sachs receives annually.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	21

# **Contents**

S. No.	Guesstimates	Difficulty	Page No.
		•	
14	Estimate the number of flights taking off from Delhi.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	22
15	Estimate the number of street lights in Hindu College.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	23
16	Estimate the number of times Chat GPT is used globally in a day.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	24
17	Estimate the market size of maternity wear in India.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	25
18	Estimate the number of weddings that happen each year in India.	$\Rightarrow \Rightarrow \Rightarrow \Rightarrow$	26
19	Estimate the number of hours of watchtime on Netflix in a day.	$\Rightarrow \Rightarrow \Rightarrow$	27
20	Estimate the market size of a Food Delivery app in India.	$\Rightarrow \Rightarrow \Rightarrow$	28

## **About Us**

## **Hindu Consulting Group**

Established in 2019, Hindu Consulting Group is a pro-bono consulting society from Hindu College, University of Delhi aspiring to provide proficient assistance to various clients in designing pitch decks, evaluating highly efficient business plans, performing consumer and competitor analysis, constructing financial projections, helping the organization in its marketing strategy, and other technicalities. It is an inclusive, supportive, and value-driven group aiming to maximize the members' individual learning capacity accompanied by individual responsibility and accountability sustained by each one of us towards the project and clients.

40+ *Projects*  180+ Consultants Appointed 20+ Events

Established
Indian Consulting Network











# Disclaimer

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First Edition: August 2025

# **About the Guesstimate Book**

This inaugural edition of the Guesstimate Book, meticulously developed by the Hindu Consulting Group, is a specialised guide devoted to the art and science of guesstimates, a foundational skill highly valued in consulting interviews, analytical roles and strategic decision-making. Unlike traditional casebooks which often cover broad consulting concepts, this volume focuses intently on estimation techniques, offering a deep dive into how to approach and solve guesstimate problems with confidence and logic.

Carefully structured for progressive learning, the book begins with clear, accessible explanations of what guesstimates are and why they matter. It then unfolds a step-by-step methodology for tackling ambiguous questions, teaching readers how to break down complex problems into manageable parts, make reasoned assumptions, and leverage real-world data intelligently.

As a product of focused collaboration and sustained effort, this Guesstimate Book empowers aspiring consultants, analysts and problem-solvers to build, refine, and master critical estimation capabilities. It equips readers with a mental toolkit to approach uncertainty methodically and make informed judgments – skills that thrive not just in competitive interview rooms but in the fast-paced challenges of business and everyday life. Whether you're a student preparing for your first consulting interview or a seasoned professional sharpening your skills, this book will be an indispensable resource on your journey to mastering the art of guesstimation.

20+ Guesstimates

Structured Approach



**Brownie Points** 

## **Basics of Guesstimates**

#### **What Are Guesstimates?**

Guesstimates — a blend of "guess" and "estimate" — are logical, reasoned approximations used in situations where precise data is unavailable. Rather than relying on wild guesses, guesstimates use structured thinking, informed assumptions and stepwise problem decomposition to arrive at a practical answer. Essentially, guesstimation is the analytical art of making informed, defensible approximations for complex and ambiguous problems.

## **Core Approach to Guesstimates**

- Clarification: Fully understand the question and scope. Clarify ambiguous terms and confirm assumptions, for example, "Is this estimate for a city or country?" or "Is the timeframe daily, monthly or annual?"
- Breaking Down the Problem: Decompose the overarching question into smaller, mutually exclusive and collectively exhaustive (MECE) components, such as population segments, usage rates or frequency factors.
- Making Assumptions: Use intelligent, well-founded assumptions, grounding them in demographic data, analogous benchmarks or industry knowledge. Always state assumptions explicitly.
- Validation: Perform sanity checks by comparing your result against known industry figures or testing alternative approaches. Ask whether your estimate fits within a believable range and refine if necessary.
- Calculations: Combine your assumptions and known data in straightforward mathematical operations to arrive at an estimate.

# **Basics of Guesstimates**

## **Why Guesstimates Matter?**

Guesstimates play a vital role in consulting, finance, analytics, and product roles because they replicate the uncertainty of real-world decision-making. In business, leaders often have to make judgments without perfect information, relying instead on structured reasoning and logical approximations. Strong guesstimate performance signals a candidate's ability to bridge data gaps with structured reasoning, which is exactly what professionals do when creating market entry strategies, forecasting demand, or making investment decisions. Recruiters therefore use guesstimates to test whether candidates can:

- Demonstrate business intuition Make assumptions that are not random but tied to everyday logic, facts, or industry knowledge.
- Think under pressure Showcase clarity of thought even in ambiguous or high-stress settings.
- Communicate effectively Present a step-by-step approach that interviewers can easily follow, highlighting logic over guesswork.

## **Core Principles of Cracking Guesstimates**

To excel in guesstimates, candidates should focus on mastering the core building blocks that make solutions stand out. These building blocks ensure that even if your final number is off, your methodology will be robust, leaving a strong impression

- Problem Structuring: Lay out a clear roadmap before diving into calculations.
- Segmentation: Break down the population, market, or demand into logical categories.
- Assumption: Justification: Base assumptions on logic, experience, or relatable benchmarks.
- Math Agility: Be quick and accurate with multiplications, percentages, and scaling.
- Final Sense-Check: Always sanity-check whether your number feels realistic.

## **Guesstimates: How it Works**

## **Demand Side (Customer-Led)**

Focus on the consumer. You're asking, "How many people are using this and how often?"

#### **How it works:**

- Start with the total population.
- Narrow down to target users.
- Estimate their usage per person.
- Multiply to get total demand.

## **Example questions:**

- 1) Estimating how many coffees are bought each day.
- 2) Figuring out how many mobile apps are downloaded, etc.

## **Supply Side (Production-Led)**

Zooms on suppliers or producers. You're asking, "How much is being made or served?"

#### How it works:

- Estimate the number of providers.
- Guess their average output per day.
- Multiply to get overall supply.

#### **Example questions:**

1) How many pizzas are sold in Delhi?(Use the number of pizza joints × average pizzas sold = pizza supply for Delhi.)

## **Bottleneck Approach**

This one creates a *limiting factor* — a "bottleneck" that constrains the whole system.

#### **How it works:**

- Identify the key constraint could be capacity, equipment, staff, etc.
- Estimate the limit of that bottleneck.
- Use that as your basis for scaling the estimate.

## **Example questions:**

1) "Estimate the number of planes that take off from Delhi Airport daily."

(The bottleneck is **runway capacity**, not total passengers or airlines.)

## **Guesstimates: How it Works**

## **Top-Down Approach**

Think of this like starting from a big picture and peeling away layers until you reach your target number.

#### How it works:

Start with a known large figure — usually something well-known like a population.

Apply logical filters step by step, using rough percentages based on common sense or general knowledge.

Calculate progressively through each filter until you arrive at a final estimate.

## **Example:**

"How many people take a taxi to work on a weekday in Delhi?"

## **Bottom-Up Approach**

This is the reverse. You start small — with something you can actually imagine — and build your way up.

#### How it works:

The bottom-up approach starts with small, individual-level estimates — like per person, per store, or per unit behavior — and then scales them up to reach a final number. You build your estimate step by step, multiplying basic assumptions to reflect the larger scenario. It's logical, easy to justify, and especially useful when detailed ground-level understanding is possible but broad data is missing.

## **Example:**

"How many pizzas are sold in Delhi in a day?"

## **Guesstimate Fact Sheet**

#### **Population Snapshot**

**Population** 1.4 Billion **Growth Rate** ~0.8% 450/km<sup>2</sup> **Density Dependency Ratio** ~47%

#### **Gender & Employment**

940:1000 **Sex Ratio** 76 m: 24 f **Workforce Ratio Median Age** 28 years Unemployment 6% m: 8% f

#### **Age & Literacy Profile**

**Age Distribution:** 30% 0-14 years 20% 15-24 years 25% 25-44 years 25% 45+ years

**Literacy Rate:** 

75% Overall 90% Urban 68% Rural

97% Enrollment (Age 6-14)

#### **Income Distribution**

5% **High Income** 10% **Upper Middle Class Lower Middle Class** 25% 50% Low Income 10% **Below Poverty Line (BPL)** 

#### **Digital Access Landscape**

**Smartphone Users** 650M+ 55% **Internet Access 5G Penetration** 250M+ 350M+ **UPI Users** 

#### Rural-Urban Divide

**Rural Population** 65% **Urban Population** 35%

**Average Household:** 

Rural Urban

**Population Density:** 

 $300/km^2$ Rural 800/km<sup>2</sup> Urban 11,000/km<sup>2</sup> Delhi

#### **Spend Distribution**

Food & Grocery 40%

Housing

Transport

**Personal Care** 

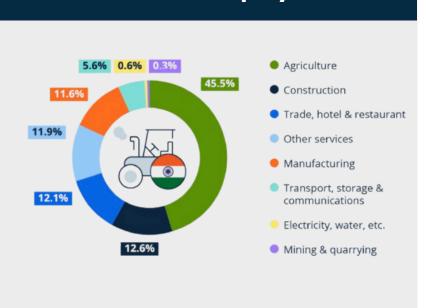
15%

30%

15%

# Area 3.28 m

#### **Sector Wise Employment**



# **Terrain Division** Water 10% **Forest** 20% Land

Note: The provided data is only for India. These data-points are approximate figures for the purpose of guestimates and are valid as of 2025.

70%

## Estimate the market size of Electric Vehicles in any City for next year



#### **Clarifying Questions**

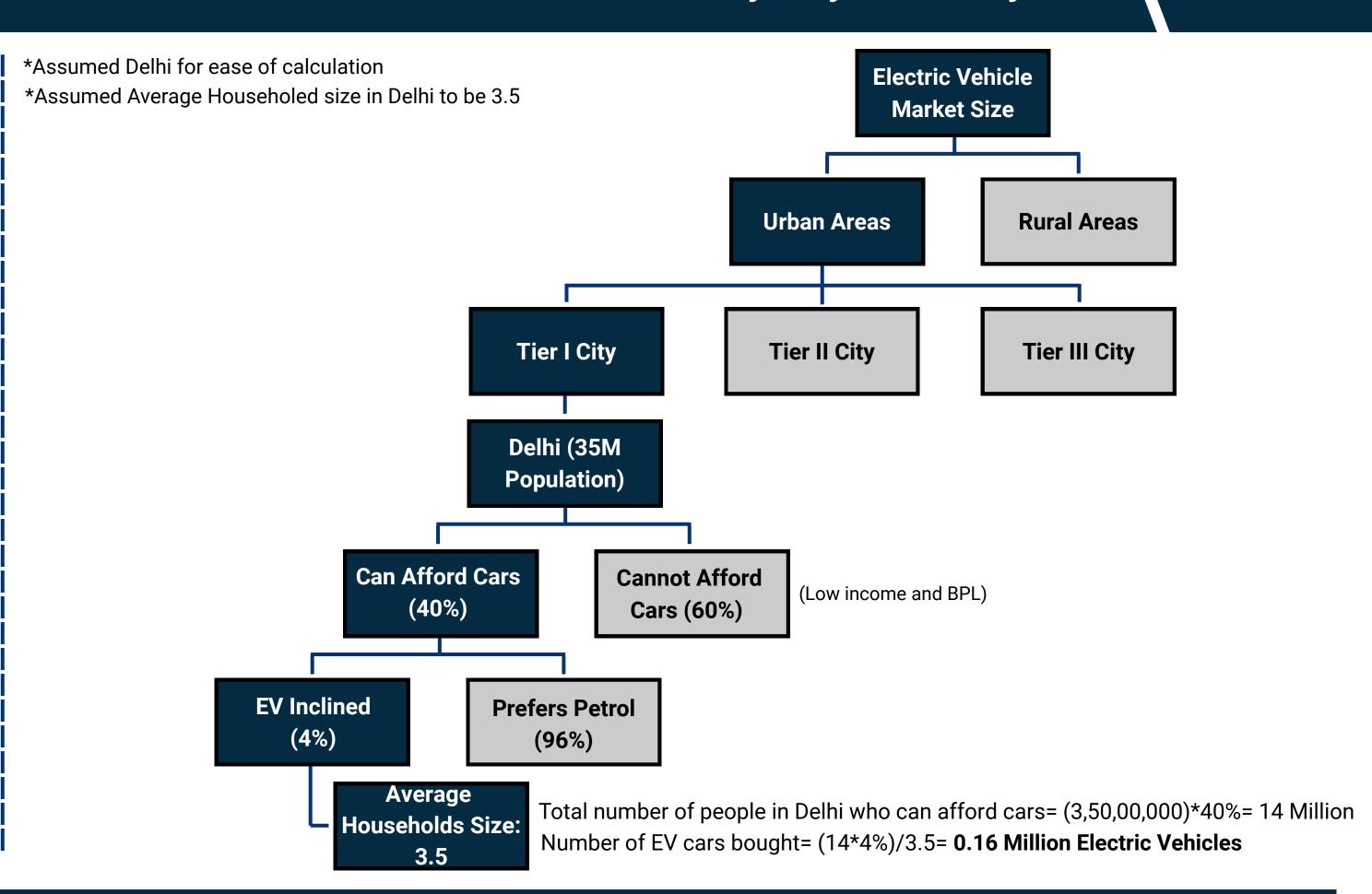
- What types of EVs are we including, four wheelers or two wheelers?
- Should I include private vehicles or commercial vehicles as well?

#### **Approach**

- Segment the population
- Calculate the number of potential EV buyers
- Apply an estimated penetration rate

#### **Brownie Points**

 Mention Adoption Trends by referring to rising EV adoption due to government subsidies, rising fuel costs, and environmental awareness.



# Estimate the number of Maggi vendors in North Campus, Delhi



#### **Clarifying Questions**

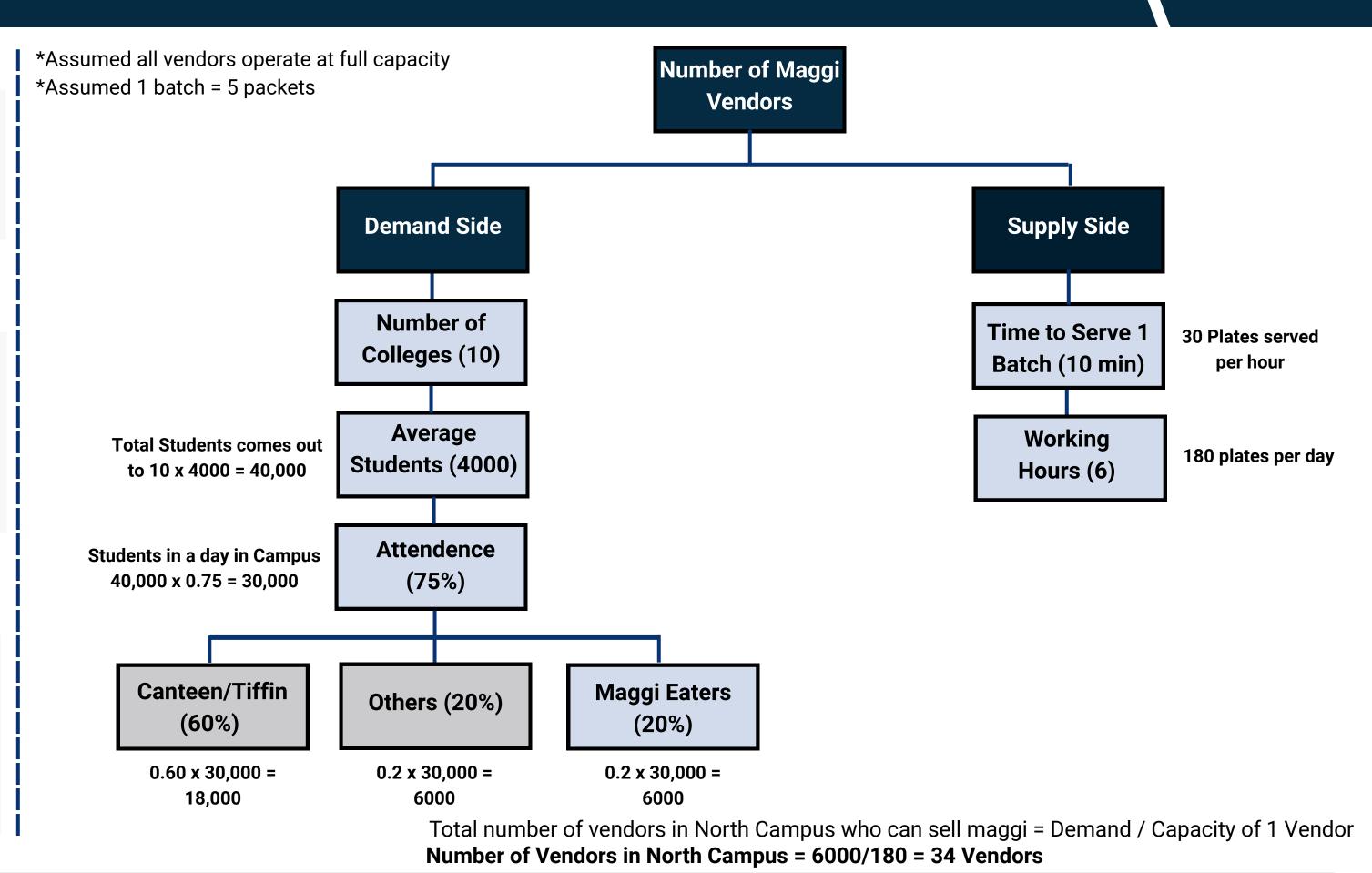
 Should we account for variations on weekdays vs. weekends? No

#### **Approach**

- Segment total student population in North Campus
- Estimate Maggi vendor's daily serving capacity
- Divide total Maggi demand by vendor output

#### **Brownie Points**

- Mention seasonal spikes (fests, exams)
- Consider vendor clustering around high-footfall colleges like Hindu, SRCC, Stephens



# How many cups of tea are consumed in India?



## **Clarifying Questions**

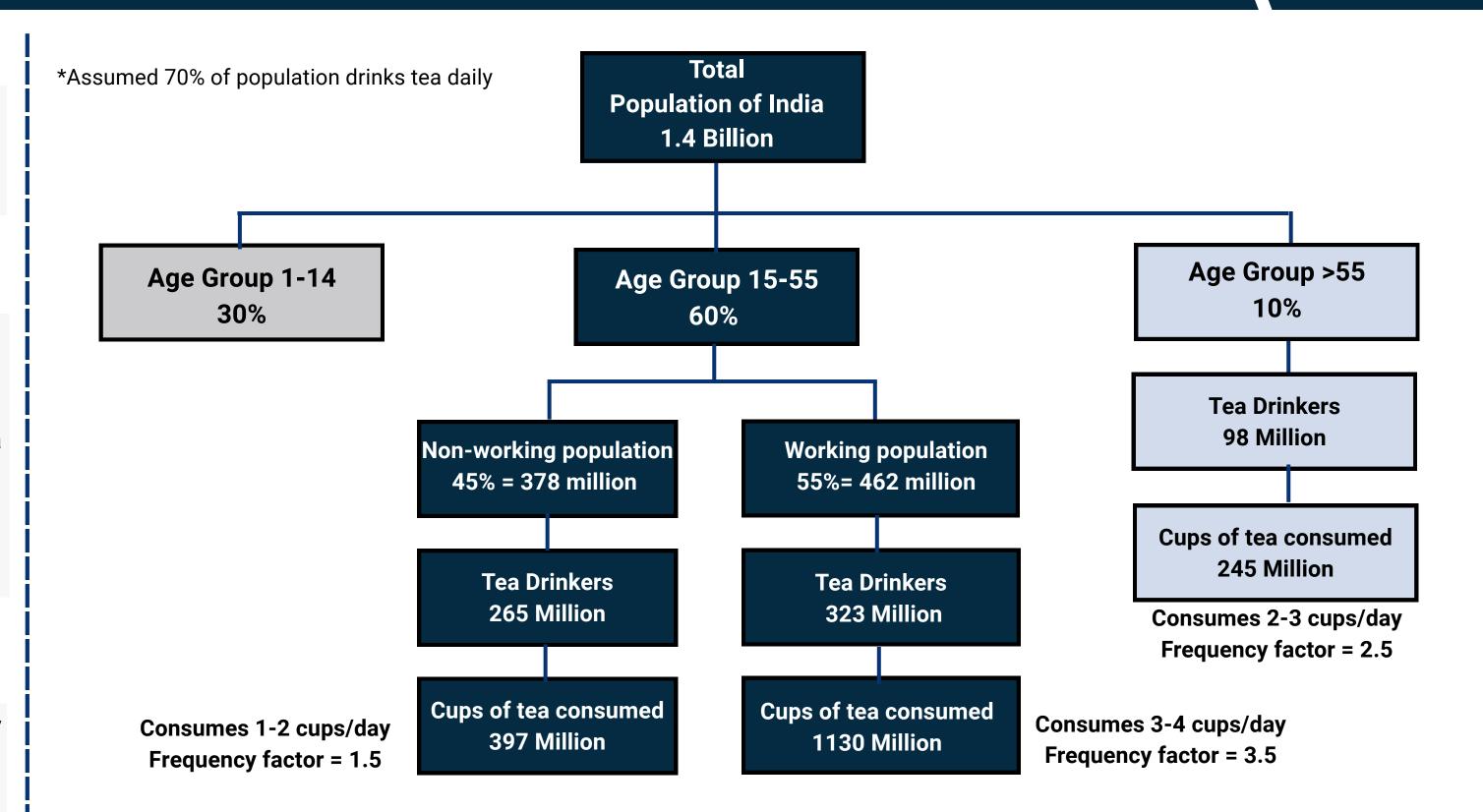
 Should we estimate for daily, monthly, or annual consumption?

#### **Approach**

- Segment population by age and working status groups.
- Estimate number of tea drinkers and average daily tea consumption rates
- Add across all segments to get the total daily cups consumed.

#### **Points to Remember**

- Consumption habits may vary across regions, age, income and urban vs. rural settings
- Multiple cups per person per day should be considered



Thus, the total cups of tea consumed = 397M + 1130M + 245M = 1.77B

# Calculate how many popcorns are sold in a PVR in delhi in a day



#### **Clarifying Questions**

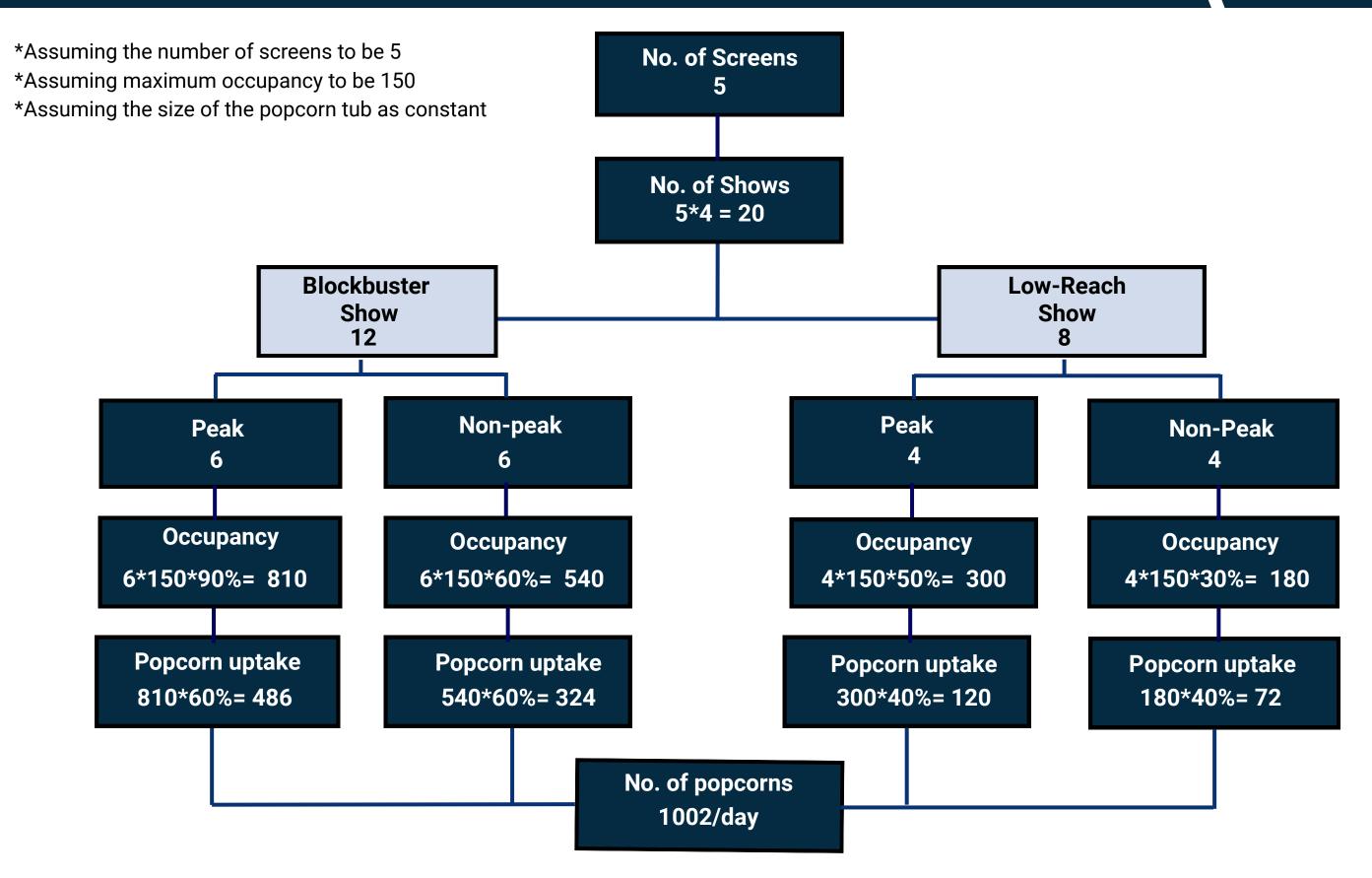
- Are we assuming all screens are active daily?
- Are we assuming a normal day - not any special movie release, weekend or weekday

#### Approach

- Calculating no. of shows
- **Segmenting** into mass shows and niche shows
- Estimating popcorn uptake

#### **Brownie Pointers**

Many customers buy
 popcorn as part of
 combos (popcorn +
 drink), so estimate based
 on combo penetration
 rather than just
 standalone sales.



Total number of popcorns sold in a day in a PVR in Delhi would be 1002

## How many Colgate toothpaste tubes are opened each day in India?



#### **Clarifying Questions**

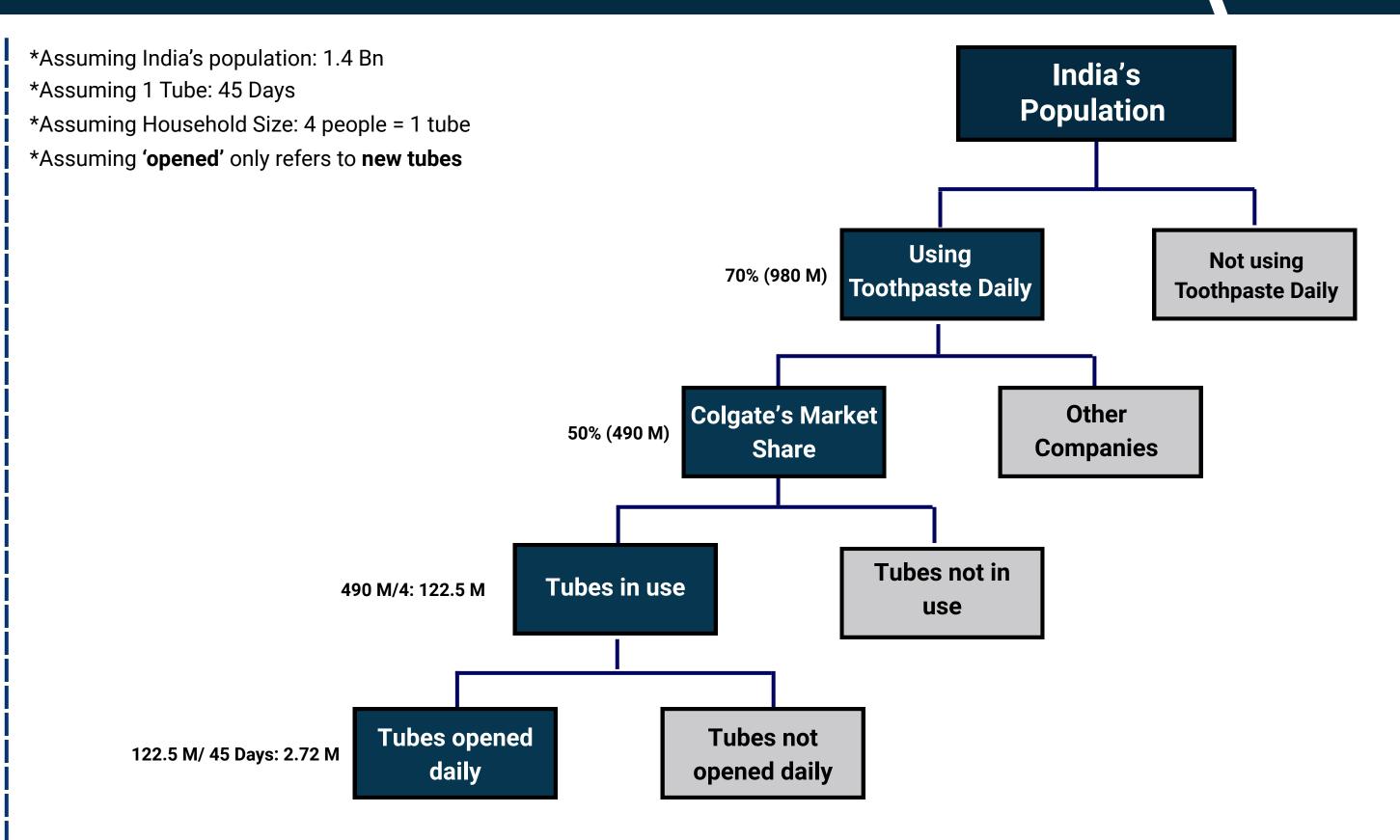
 Are we estimating for an average day across the year, or a specific type of day (e.g., weekday, holiday, end of month)?

#### **Approach**

- Estimate the number of toothpaste users in India
- Apply Colgate's market share to find its user base
- Calculate daily tube openings based on usage frequency

#### **Brownie Pointers**

 Pointing out that some consumers brush only once a day while others brush twice affects overall consumption.



Thus, approximately 2.72 Million Colgate toothpaste tubes are opened each day in India.

# How many ATMs are there in Delhi?



#### **Clarifying Questions**

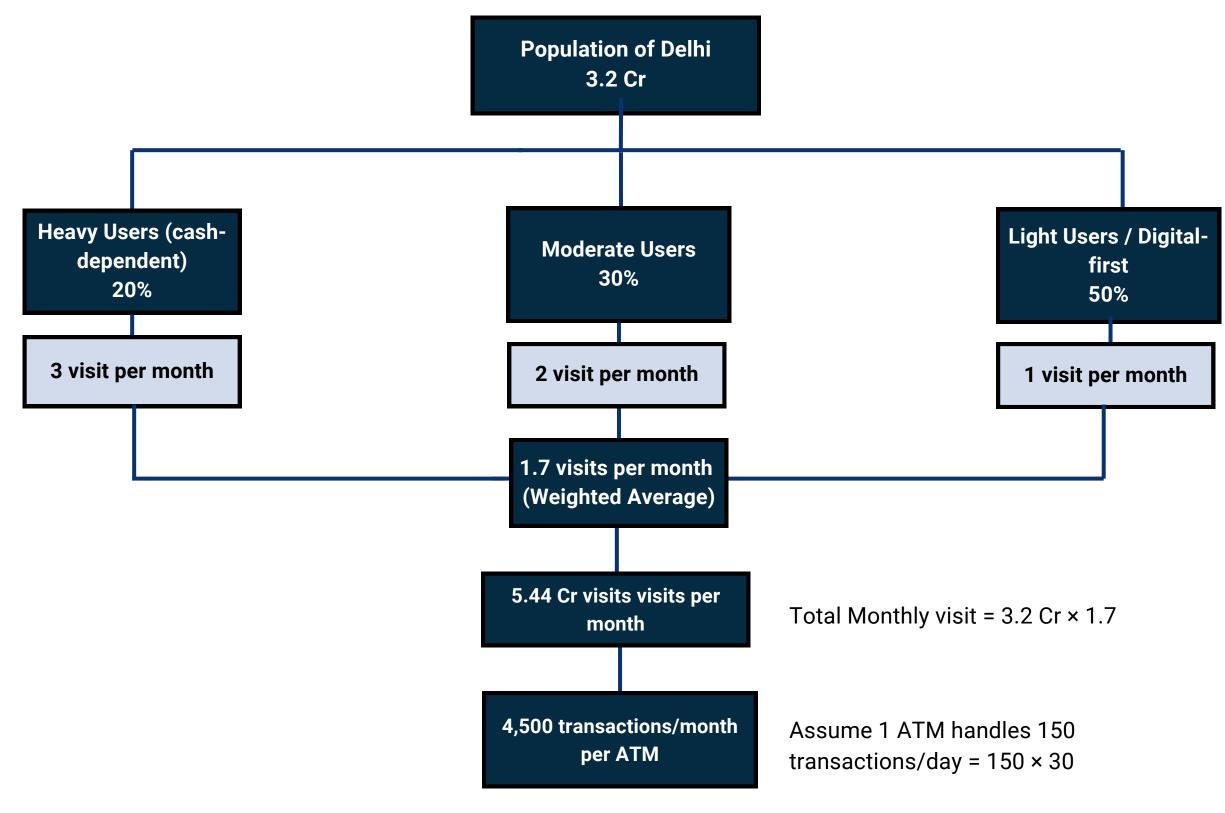
- Do we consider only physical standalone ATMs or also ATMs inside bank branches/malls/airports?
- Are we estimating currently operational ATMs or total installed historically?

#### **Approach**

- Start with Delhi's population and filter by ATM usage. (Bottom-Up)
- Estimate **average visit** per customer.
- Apply transaction rate per ATM and divide it by visits per month.

#### **Brownie Points**

- **Per capita usage** in Delhi is higher than rural India
- Digital payments growth may slightly reduce ATM demand, but cash demand still exists
- **Tourist spots** & transport hubs have higher ATM densities



Therefore, Total ATMs = 5.44 Cr ATM visits / 4500 Transactions 12,089 ATMs are there in Delhi

## Estimate how many people visit Sarojini market on a weekend?



#### **Clarifying Questions**

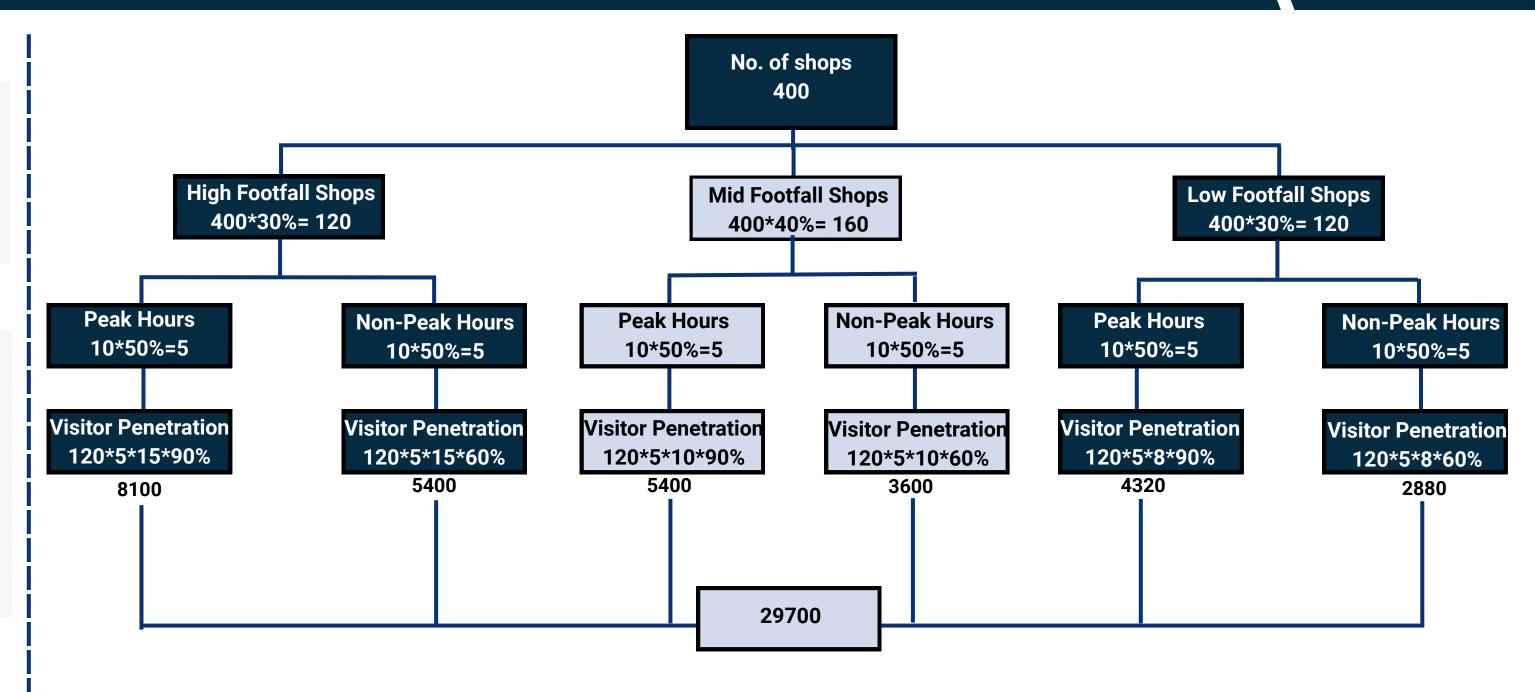
- Are we counting both
   Saturday and Sunday
   combined or per day?
- Do we count repeat visitors on the same weekend? No

#### **Approach**

- Segment the number of shops in delhi as per footfall
- Divide the footfall expectation into peak hours and non peak hours
- Applying visitor penetration rate to find out total number of visitors

#### **Brownie Points**

 Mention that Sarojini Nagar is easily accessible via metro and is a budgetfriendly hotspot, especially attracting students that boosts weekend footfall.



=29700\*2 = 59400 (assuming same number of crowd on both weekend)
Approx 59,400 visitors on weekend

<sup>\*</sup>Assuming number of shops to be 400

<sup>\*</sup>Assuming division of peak and non-peak hours to be same

<sup>\*</sup>Assuming maximum visitors per high footfall shop per hour be 15, Medium footfall shop per hour be 10, Low footfall shop per hour be 8

## How many selfies are taken in India in a Day



#### **Clarifying Questions**

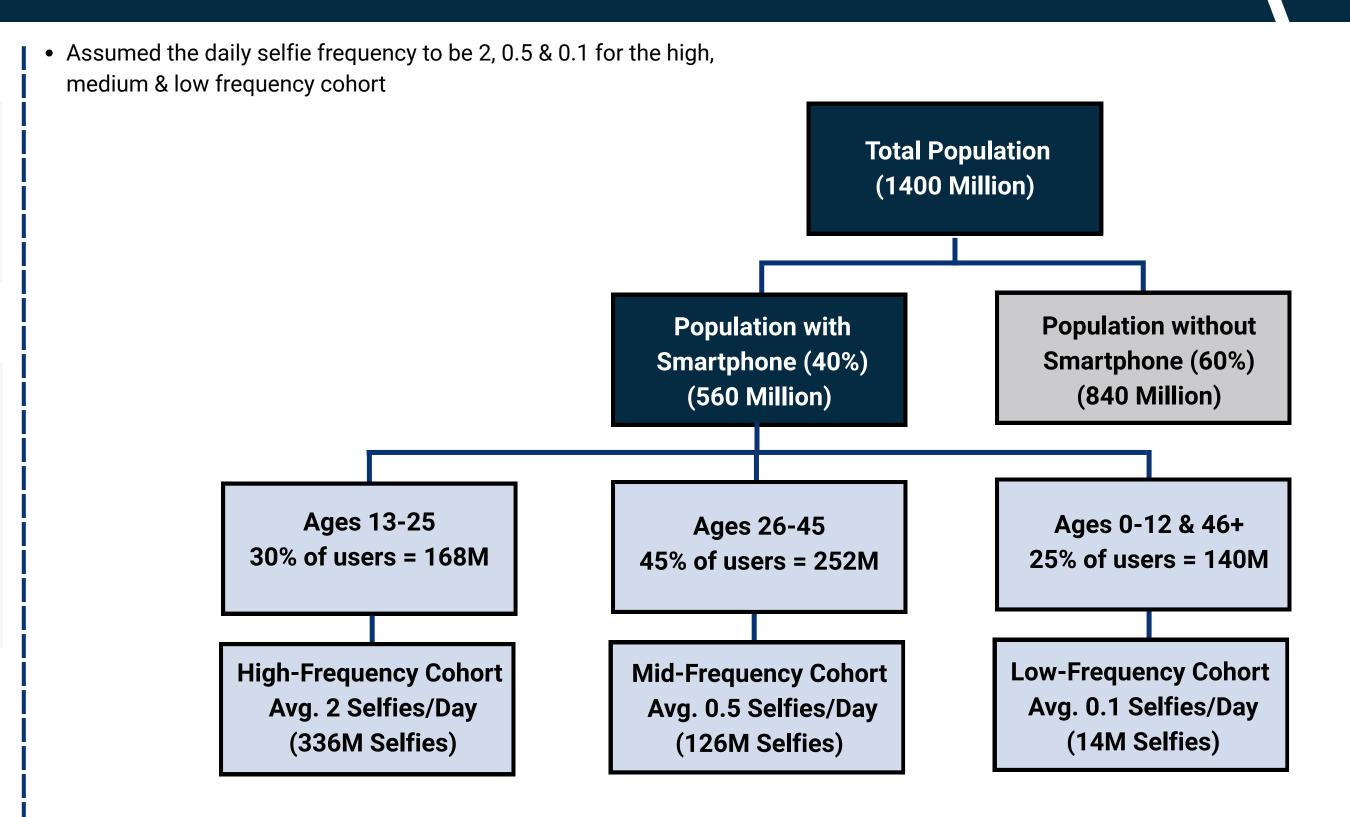
 Should we only consider selfies taken on smartphones, or include other devices like tablets?

#### **Approach**

- Segment the population by smartphone ownership and relevant age groups.
- Categorize users by selfietaking behavior and assign frequency rates.
- Multiply and aggregate to estimate total daily selfies.

#### **Brownie Points**

 We can mention that on festivals, movie releases, or cricket match days, selfie numbers spike significantly.



Total number of selfies = 336 million+126 million+ 14 million= 476 million

# Estimate the number of people crossing Delhi Airport in a month.



#### **Clarifying Questions**

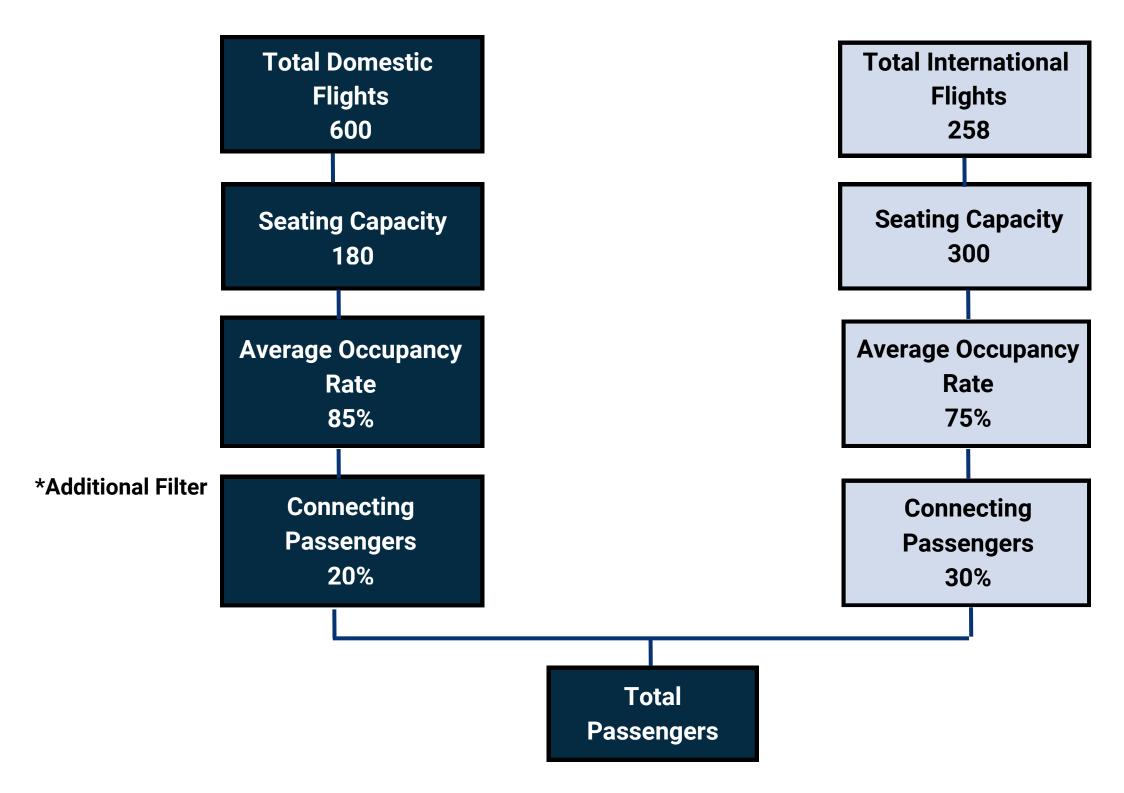
- Are we estimating domestic or int flights or both?
- Are we talking about only the passengers or the airport staff also?
- Are we taking daily/monthly/yearly estimate?

#### Approach

- Estimate the seating capacity in domestic and international flights.
- Estimate max occupancy in both flights.
- Apply add-on filter for layovers.

#### **Brownie Points**

\*Assuming seating capacity: Domestic180 seats & International 300 seats



Total no. of people crossing the Airport = Total Domestic Passengers + Total International Passengers: [600\*(180\*85%)]\*120% + [258\*(300\*75%)]\*130% = 1,33,515 passengers/-day. So, 1,33,515\*30 = **40,05,450** passengers in a month.

# Estimate how many Tinder matches are made per day in Delhi



#### **Clarifying Questions**

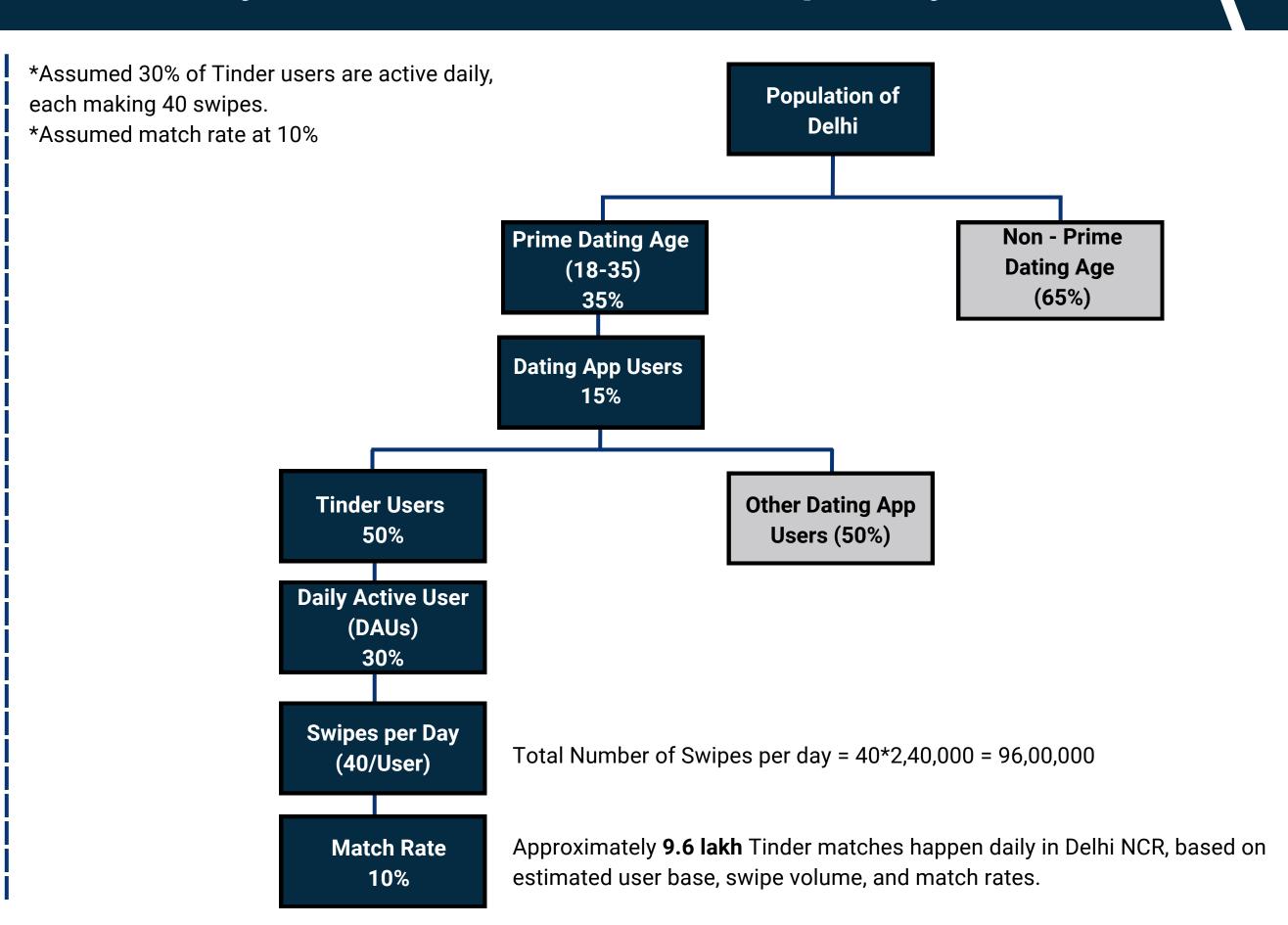
 Should I count total matches formed (each pair counted once) or total individual swipes leading to matches?

#### **Approach**

- Start with Delhi's population and filter by age, smartphones, and Tinder users. (Bottom-Up)
- Estimate daily active users and average swipes per user
- Apply match rate and mutual swipe logic to calculate total daily matches

#### **Brownie Points**

 Weekend traffic likely higher



# Estimate the Number of Delivery Bikes Zomato Needs in Delhi



#### **Clarifying Questions**

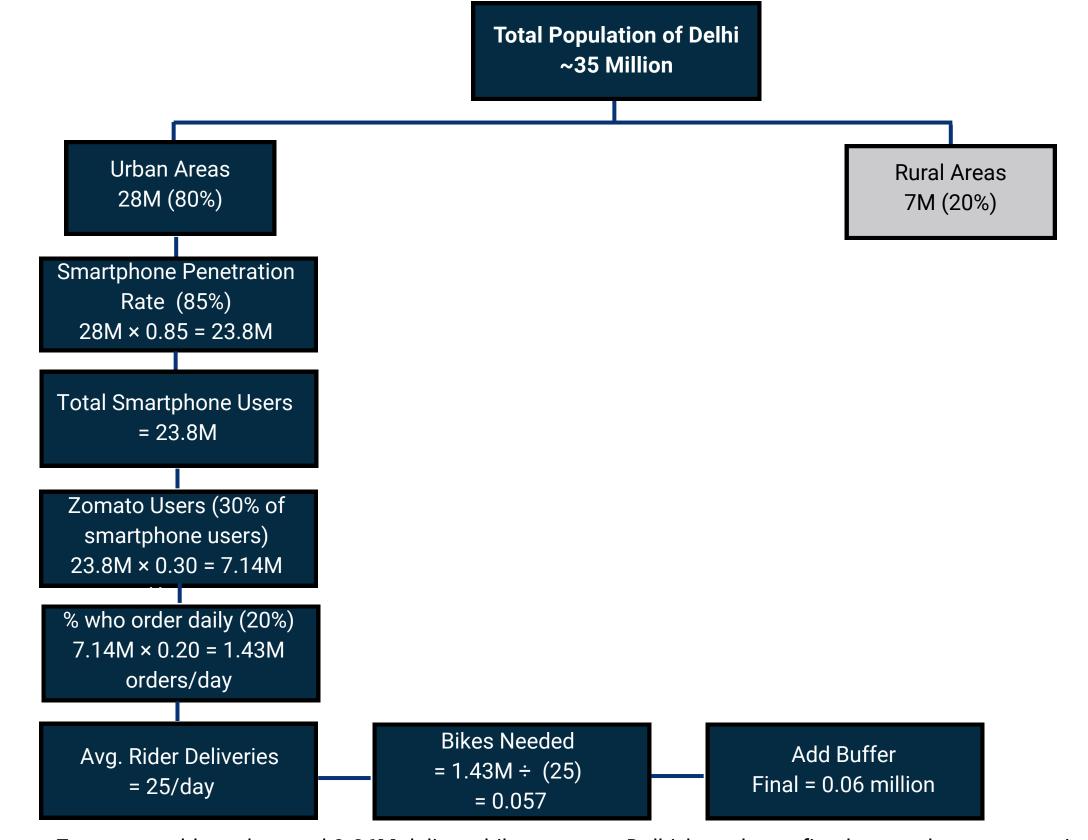
- Should we include only food deliveries or grocery, pharma, etc.?
- Are we estimating for an average day, peak day, or weekend?
- Are we assuming one rider per delivery or multi-order batching?
- What is the average working hours per rider?

#### **Approach**

- Estimate Delhi's potential Zomato user base
- Estimate % who place daily orders
- Estimate total daily orders
- Calculate average orders per rider per day
- Divide to get bike requirement, then add buffer

#### **Points To Remember**

- Factor in working shifts and batch deliveries
- Use India's smartphone & internet penetration stats



Zomato would need around **0.06M** delivery bikes to serve Delhi, based on refined smartphone penetration (85% urban, 55% rural), app usage rate, delivery load, and a buffer.

# Estimate the Daily Electricity Consumption of Delhi



#### **Clarifying Questions**

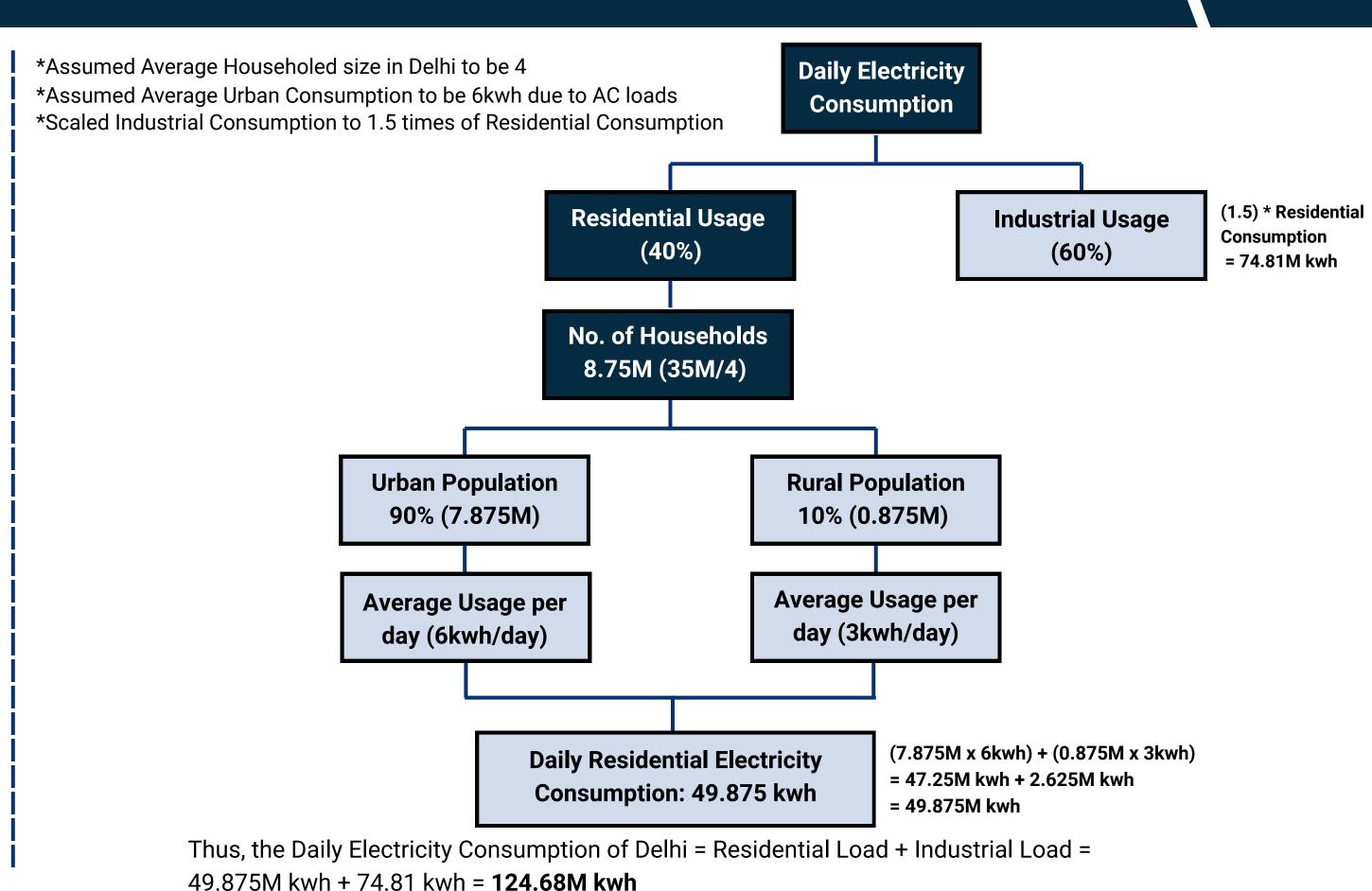
- Are we considering only residential consumption or also commercial and industrial?
- Should we account for peak seasonal consumption (e.g., summer AC loads)?

#### **Approach**

- Segment the population
- Calculate the number of households.
- Calculate household consumption
- Add commercial & industrial load

#### **Brownie Points**

 Highlight policy impacts like rooftop solar or energy-efficiency drives



## Estimate the number of job applications Goldman Sachs receives annually



#### **Clarifying Questions**

- Are we counting both internship and full-time job applications?
- Are repeat applications (to multiple roles) by the same student counted once or multiple times?

#### **Approach**

- Use funnel analysis: Start with India's population and filter stepwise by age, education level, and final-year status.
- Further filter by awareness, interest and eligibility .

#### **Brownie Points**

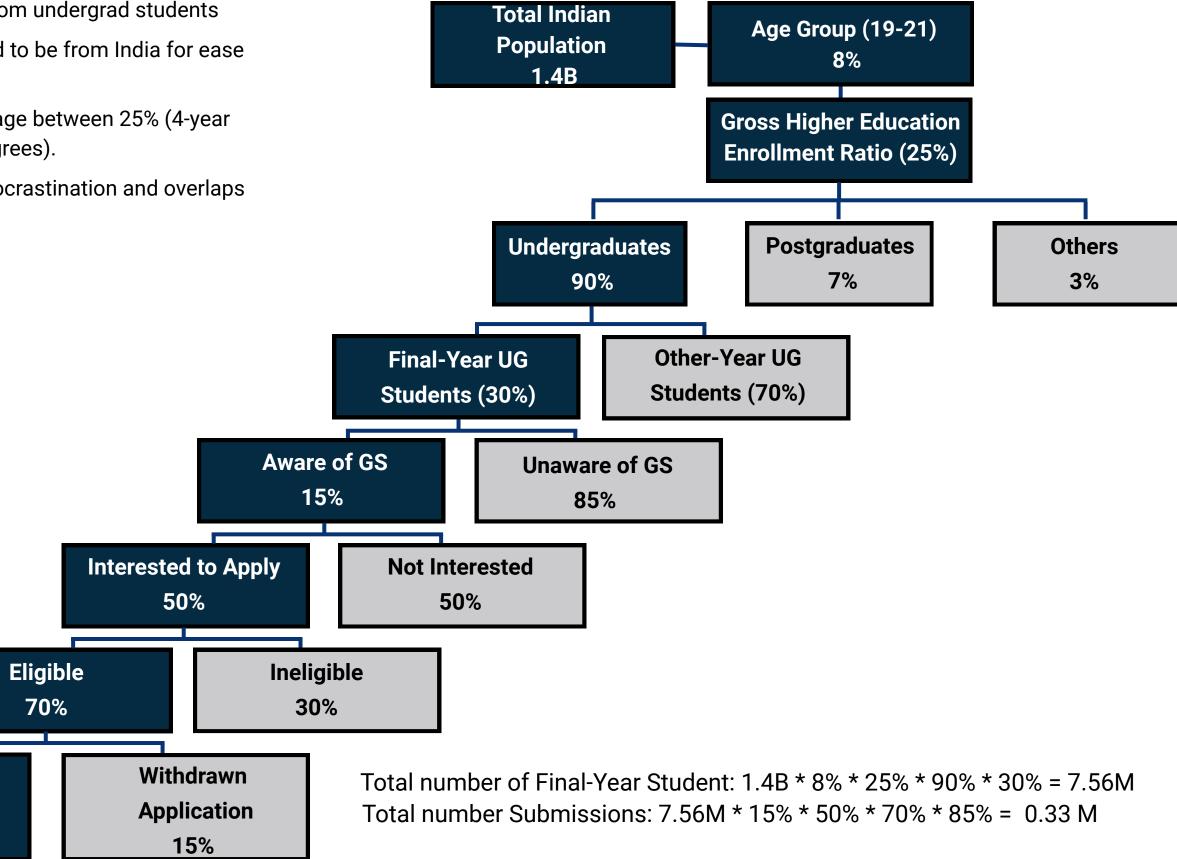
- Major sourcing from Tier 1 colleges
- The majority of applicants belong to engineering, commerce and economics courses.

- \*Assumed job applications from undergrad students
- \*All applications are assumed to be from India for ease of calculation.
- \*Taking an approximate average between 25% (4-year degrees) and 33% (3-year degrees).
- \*Accounting for drop-offs, procrastination and overlaps

**Actually Submit** 

**Application** 

85%



Goldman Sachs is likely to receive around **330,000** job applications annually from Indian undergraduates.

## G-14

## Estimate the number of flights taking off from Delhi



#### **Clarifying Questions**

- Are we estimating only domestic flights or int flights or both?
- Are we talking about IGI or any other airport?
- Are we taking daily/monthly/yearly estimate?

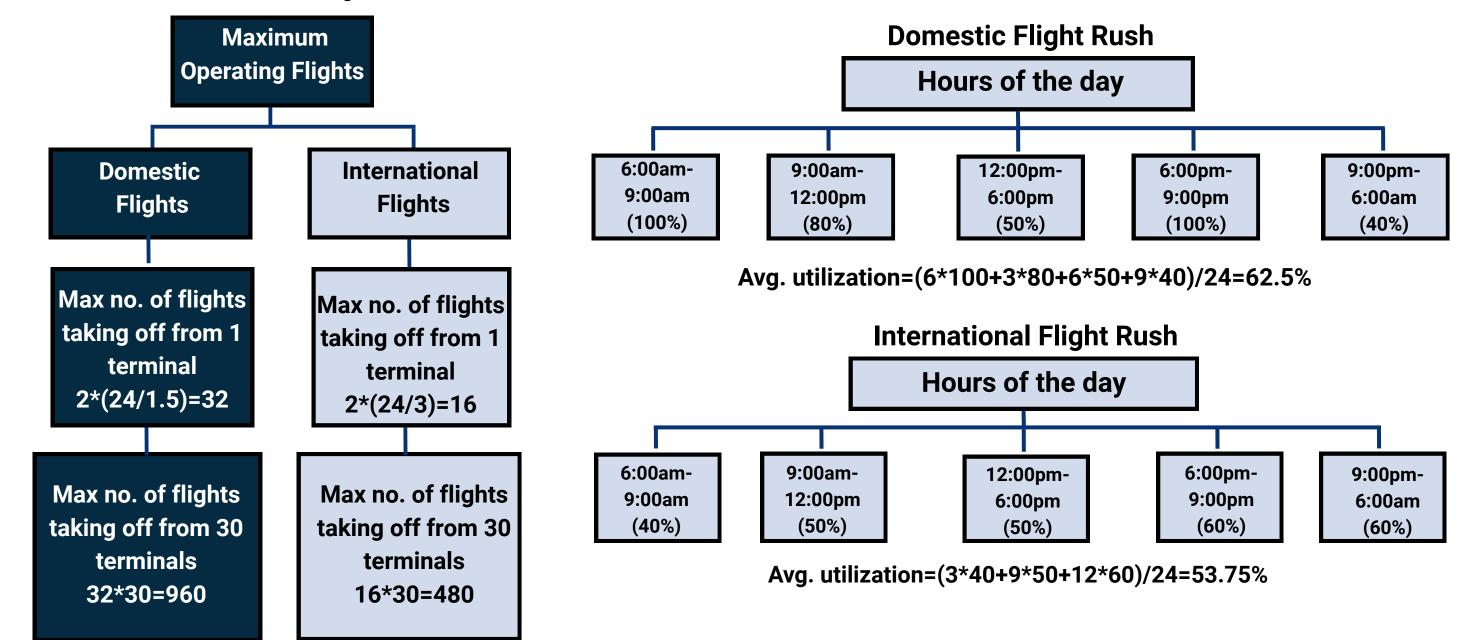
#### **Approach**

- Estimate max flights per terminal.
- Estimate max flights across all terminals.
- Apply realistic utilization rates for different times of day

#### **Brownie Points**

 On festivals, long weekends, or major events, flight numbers can spike significantly due to higher travel demand of day

- \*Assumed airport doesn't operate at max utilization
- \*Assumed turnaround time- Domestic-1.5 hours, International- 3 hours
- \*Assumed terminals at IGI- 30 each
- \*Assumed each terminals has 2 hanger



Total no. of flights taking off= Operating Domestic Flight+Operating Int Flight= 0.625\*960+0.5375\*480= **858 flights/day** 

## G-15

## Estimate the number of street lights in Hindu College



#### **Clarifying Questions**

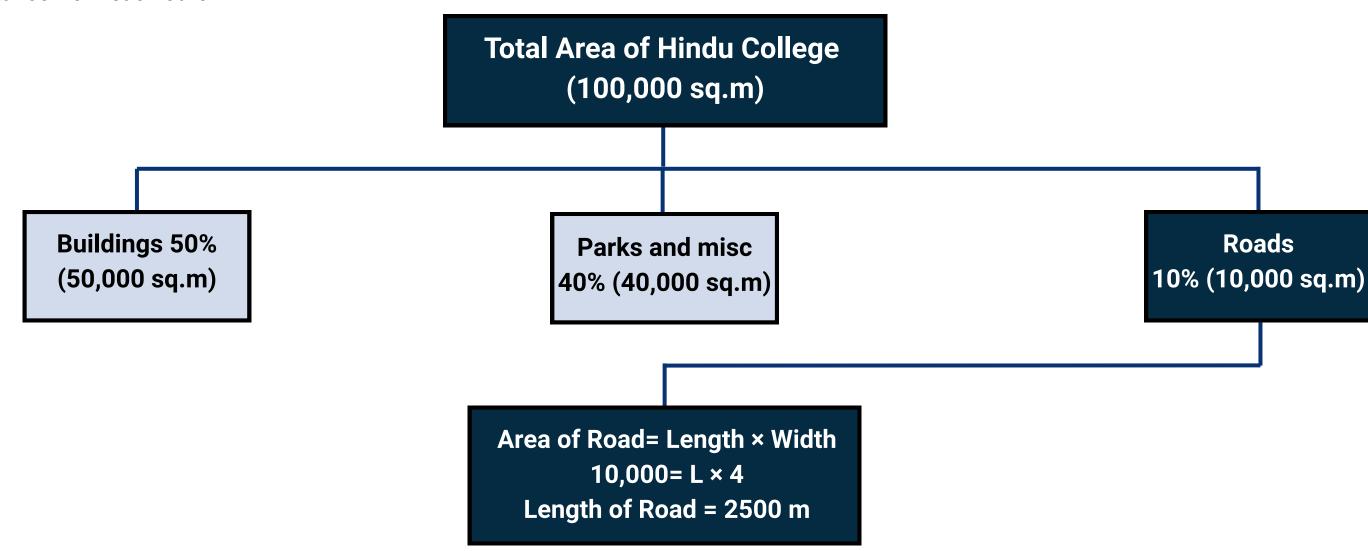
Are we estimating only
 within the Hindu College
 campus, or does this include
 any surrounding areas like
 adjacent facilities?

#### **Approach**

- Estimate **total area** of Hindu College.
- Divide the area into zones like buildings, parks and misc etc.
- Assume the street light illuminates the road in a radius of 4 m around it.

#### **Brownie Points**

 Not all lights may be working, so a buffer for nonfunctional or spare lights, which the college may install in anticipation of breakdowns can be included \*Assuming a street light illuminates the road in a 4m radius Hence two Consecutive Street Lights would be placed at 8m distance from each other.



No. of street lights = (Length of Road)/(Distance between two consecutive street lights)

No. of street lights in one row= 2500/8 = 312 Street Lights in one Row.

Since street lights are there on single side of the roads in Hindu college

Total no. Of street Lights in Hindu College = 312 \*1 = **312 Street Lights** 

## Estimate the number of times ChatGPT is used globally in a day



#### **Clarifying Questions**

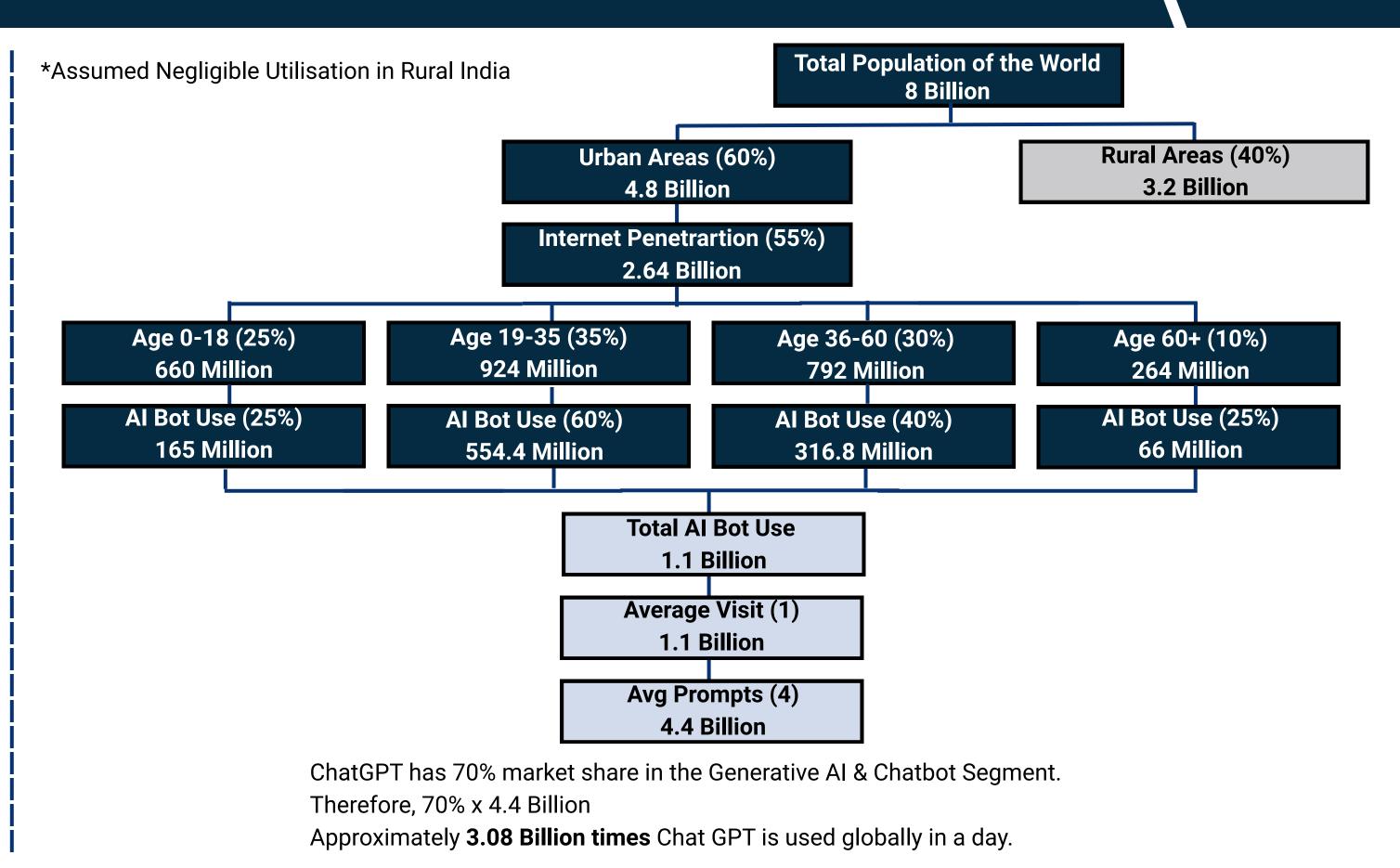
 Is Al usage limited to Generative Als and Chatbots or beyond?

#### **Approach**

- **Segment** the population on the basis of internet penetration, rural and urban areas.
- Calculate the age groups and the Al Bot use.
- Calculate **average prompts** and visits.
- Calculate **Chat GPT's share** in the Generative Al Market.

#### **Brownie Points**

 Calculation of internet penetration, utilisation of internet by various age groups and chat bot use.



## Estimate the market size for maternity wear in India.



#### **Clarifying Questions**

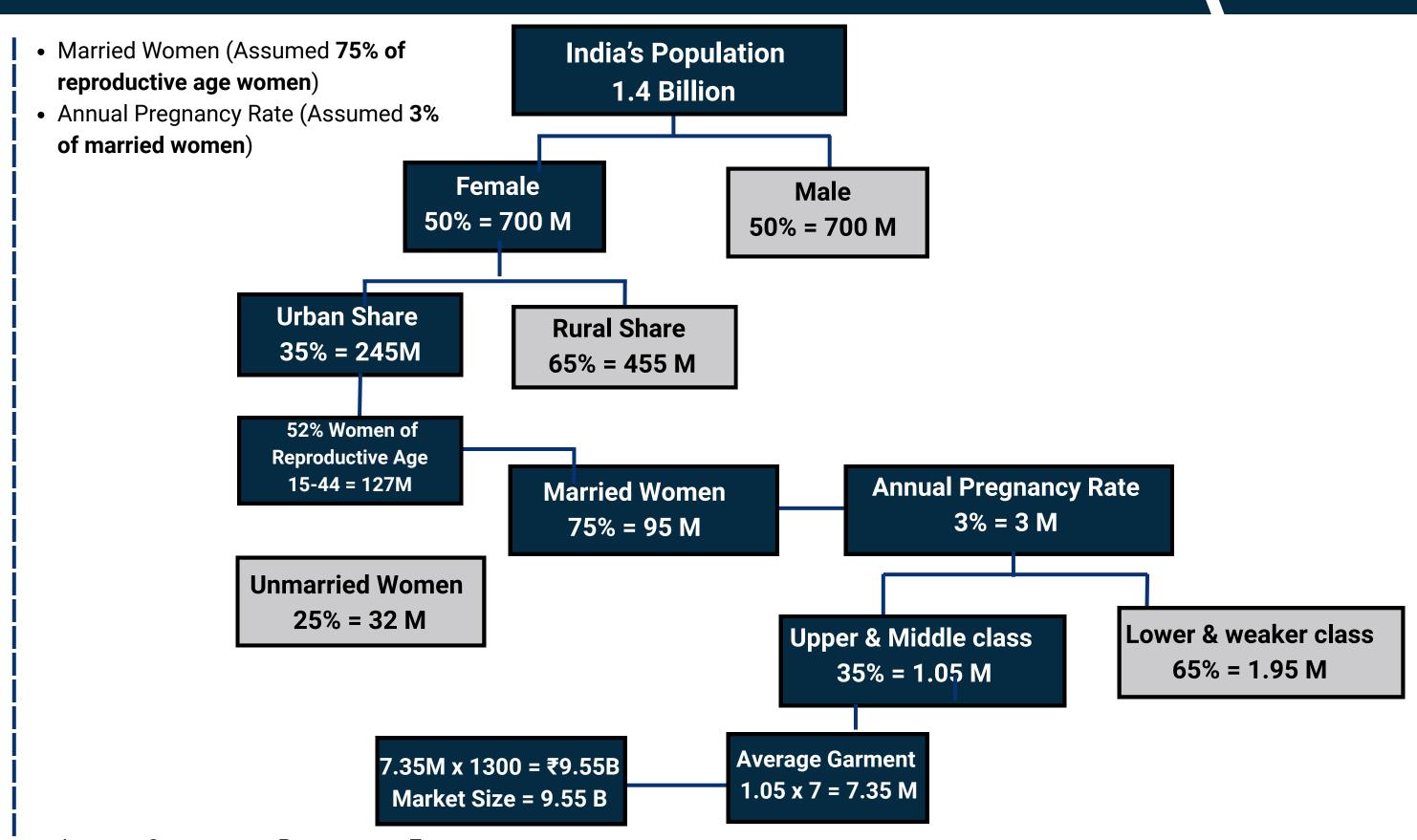
- Should we estimate for both organized (branded) and unorganized (local) market segments, or just organized retail?
- Are we estimating the annual maternity wear demand or the existing market?

#### Approach

- Segment by gender → female population
- Identify relevant **age group** and fertility segment
- Filter by married women (assumed proxy for maternity)
- Apply fertility rate and average maternity wear usage per pregnancy

#### **Brownie Points**

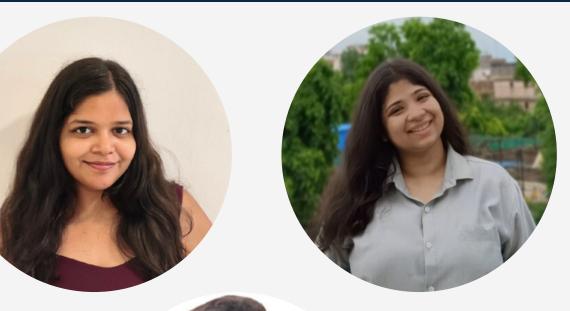
- Consider cultural, economic, and fashion preferences
- Include maternity events like baby showers and workwear needs



- Average Garment per Pregnancy = 7
- Weighted Avg of Mass Market & Premium Market Segment = ₹1300

# **Featuring the Future Consultants**

**Palak Modi** Miranda House'26 | Botany Major "How many weddings happen each year in India?"



Vanshika Agarwal Kamla Nehru College'27 | B.Com. "Estimate the market size of a food delivery app in India"

Sashank Khemka St. Xavier's College, Kolkata'29 | B.Com.

"Estimate the number of hours of watchtime on Netflix in a day"

We thank all the participants for sharing their solutions and contributing to the compilation of our Guesstimate Book!

## Estimate the number of weddings that happen each year in India



#### **Clarifying Questions**

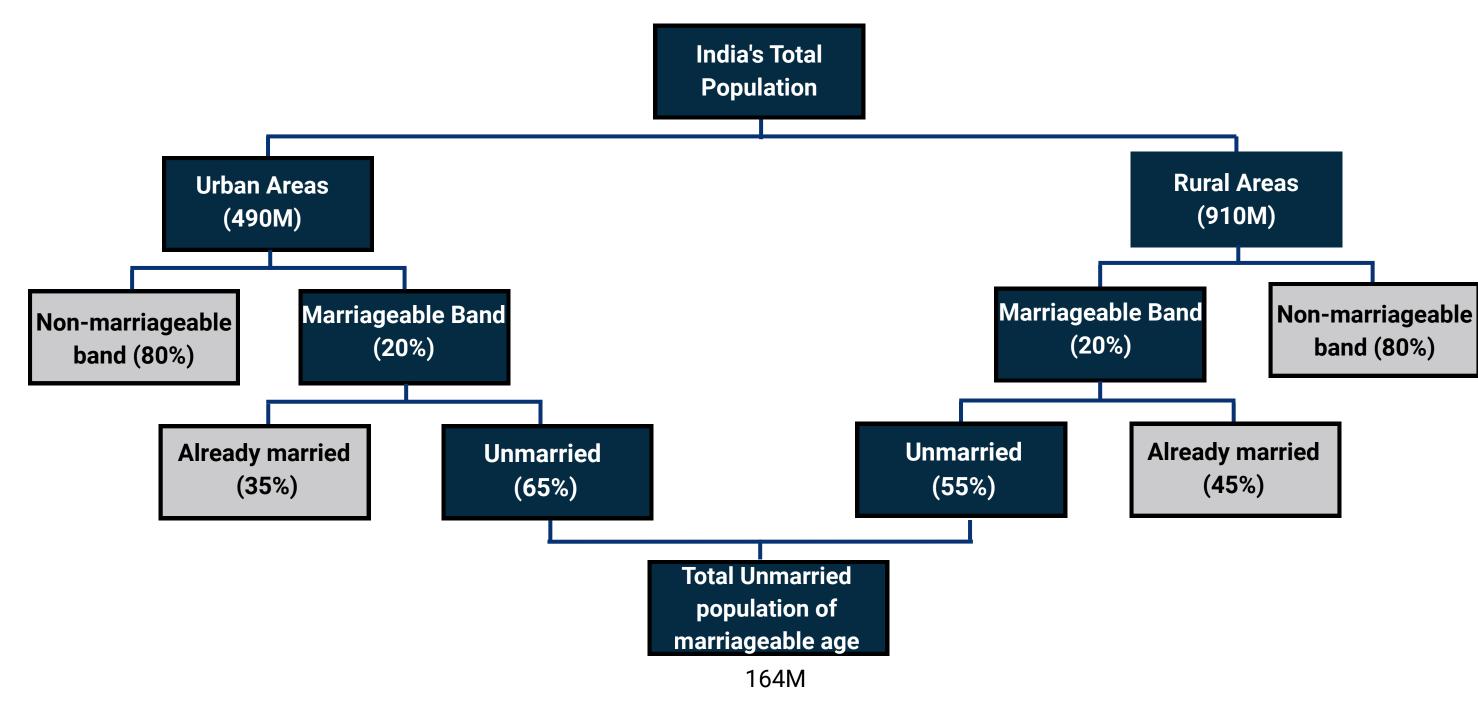
- Should I include only firsttime marriages or remarriages as well?
- Should I count only ceremonies or legal marriages as well?

#### **Approach**

- Segment the population
- Incorporate marital trends, survivorship, and age eligibility.
- Account for atypical cases.

#### **Brownie Points**

 We can account for remarriages, above the age bracket marriage, child marriage etc. \*Assuming Rural marriageable age is 18–24 and Urban marriageable age is 24–30 (20% population each)



Assuming 80% of these people get married in the next 5 years i.e 164\*0.8/2= 65.6 Million Marriages On average, the number of marriages per year: 65.6/5= **13.12 Million** 

## Estimate the number of hours of watchtime on Netflix in a day



#### **Clarifying Questions**

- Should we estimate only paid subscribers or include free trials?
- Should this estimate be global or limited to a specific regions like USA or **India**?

#### Approach

- Apply smartphone & internet penetration to estimate netflix user base.
- Estimate % of daily active users and multiply by average watch time per active user.

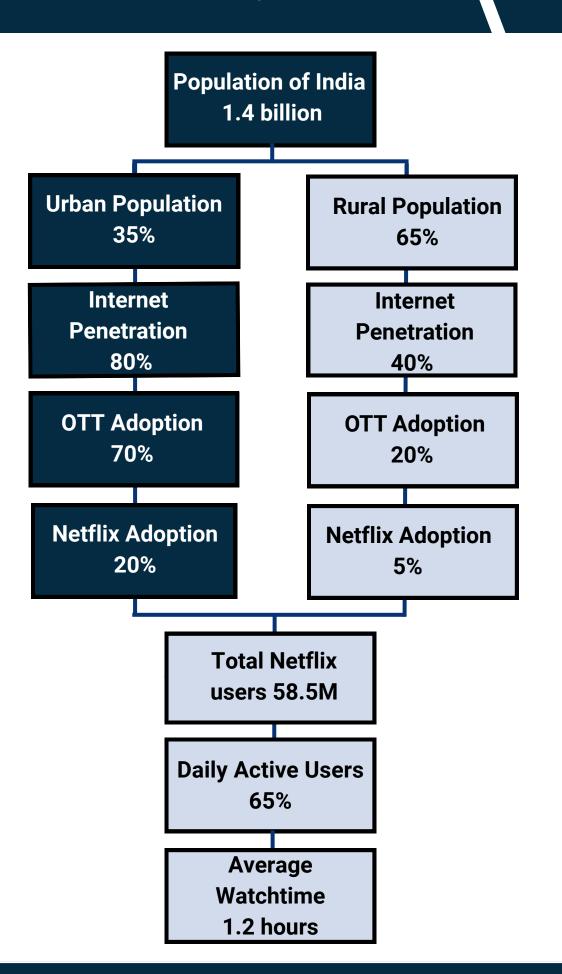
#### **Brownie Points**

- The actual number of users can be calculated using household approach.
- A separate filter to account for Binge watch users and casual users can also be included.

- \*Assumed India for ease of calculation
- \*Assumed average watchtime per user: 1.2 hours/day
- \*Assumed Daily active users: 65%

Number of hours of watch time on Netflix in a day = 58.5M \* 65 % \* 1.2 hours

=45.63 million hours



## Estimate the market size of a Food Delivery app in India



#### **Clarifying Questions**

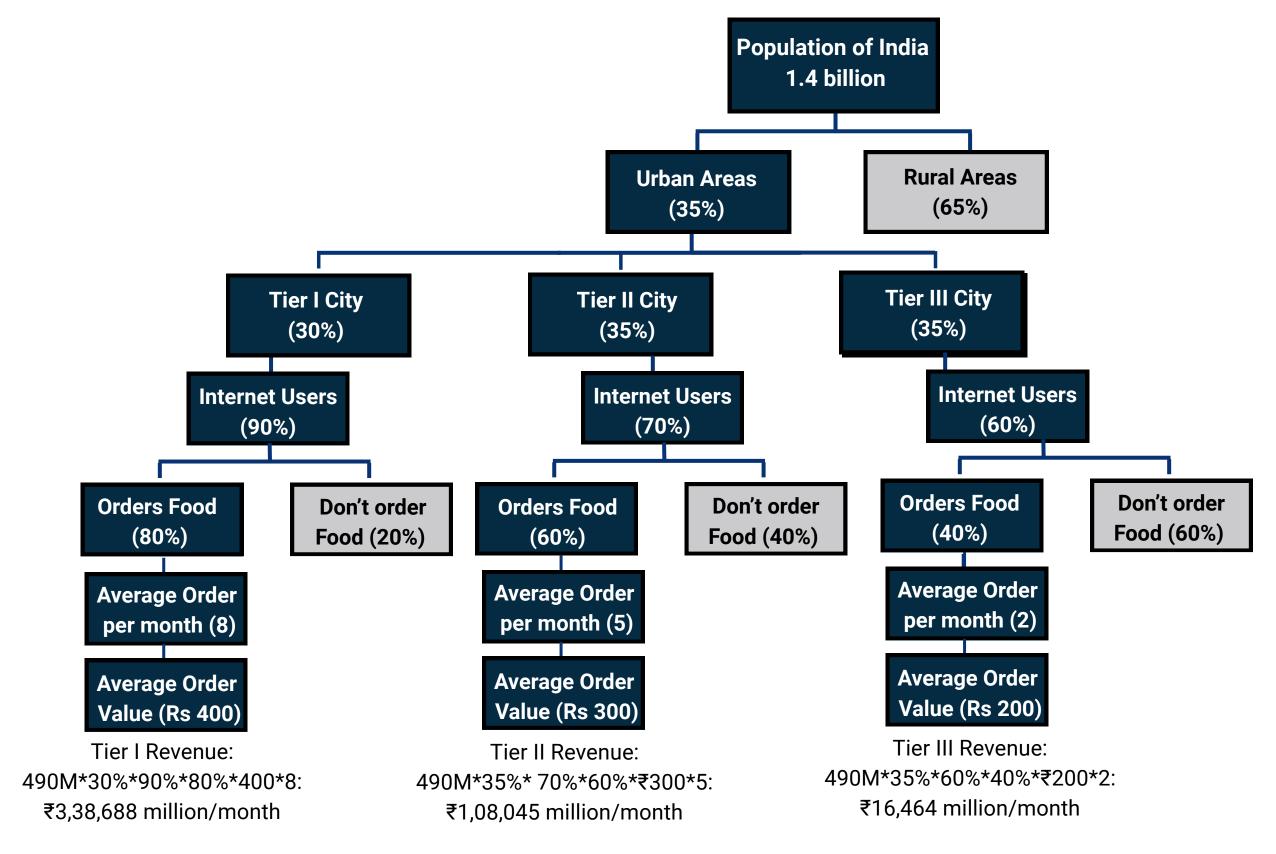
- Are we estimating total industry market size or the market size for one specific app?
- Should we measure in revenue, number of orders or active users?

#### **Approach**

- Segmented urban population into Tier I, Tier II, and Tier III cities.
- Estimated revenue using: Avg. Orders/Month × Avg. Order
   Value × No. of Ordering Users

#### **Brownie Points**

 An additional filter for Festive seasons like Diwali bringing surges and Navratri bringing dips can also be incorporated.



Total market size of a Food Delivery app in India: ₹4,65,000 million/month

